

Company Profile

Corporate Events

Buy

Recommendation unchanged

Share price: EUR 75.40

closing price as of 29/07/2026

Target price: EUR 85.00

Target Price unchanged

Upside/Downside Potential 12.7%

Reuters/Bloomberg

THHG.PA/THEP FP

Market capitalisation (EURm) 691

Current N° of shares (m) 9

Free float 81%

Daily avg. no. trad. sh. 12 mth (k) 3

Daily avg. trad. vol. 12 mth (k) 340.13

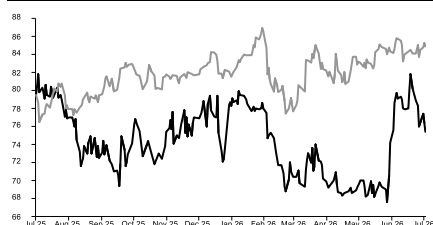
Price high/low 12 months 81.80 / 67.50

Abs Perfs 1/3/12 mths (%) -0.26/8.96/-5.16

| Key financials (EUR)        | 12/25   | 12/26e | 12/27e |
|-----------------------------|---------|--------|--------|
| Sales (m)                   | 502     | 524    | 539    |
| EBITDA (m)                  | 72      | 77     | 79     |
| EBITDA margin               | 14.3%   | 14.6%  | 14.6%  |
| EBIT (m)                    | 59      | 67     | 69     |
| EBIT margin                 | 11.8%   | 12.7%  | 12.7%  |
| Net Profit (adj.)(m)        | 44      | 50     | 52     |
| ROCE                        | 12.1%   | 11.0%  | 11.0%  |
| Net debt/(cash) (m)         | (45)    | 15     | (1)    |
| Net Debt/Equity             | -0.1    | 0.0    | 0.0    |
| Debt/EBITDA                 | -0.6    | 0.2    | 0.0    |
| Int. cover(EBITDA/Fin. int) | (228.8) | high   | (78.6) |
| EV/Sales                    | 1.3     | 1.4    | 1.3    |
| EV/EBITDA                   | 9.4     | 9.3    | 8.8    |
| EV/EBITDA (adj.)            | 9.4     | 9.3    | 8.8    |
| EV/EBIT                     | 11.3    | 10.7   | 10.1   |
| P/E (adj.)                  | 16.0    | 13.8   | 13.2   |
| P/BV                        | 1.7     | 1.6    | 1.5    |
| OpFCF yield                 | 9.0%    | -5.6%  | 5.6%   |
| Dividend yield              | 2.8%    | 3.2%   | 3.3%   |
| EPS (adj.)                  | 4.84    | 5.46   | 5.69   |
| BVPS                        | 44.33   | 47.40  | 50.60  |
| DPS                         | 2.10    | 2.39   | 2.49   |

Shareholders

Board and employees 19%;



Source: FactSet

— THERMADOR GROUPE — CAC All Tradable (Rebased)

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## Sound publication; improvement in profitability

**The facts:** H1 results and analysts' meeting yesterday after market close.

**Our analysis:** H1 revenue had already been announced at €288m, representing organic growth of +5.6%. At the time of the announcement, we highlighted the performance and the sequential improvement between Q1 (+4.2%) and Q2 (+7.0%).

EBIT ultimately rose by 14.0% in organic to reach €26.1m. The margin stood at 12.2%, up 60bp.

The group's three main subsidiaries, which account for 61% of uEBIT, contributed to this improvement in the margin.

Sferaco (Industrial Valves, 16% of H1 revenue, 24% of uEBIT) recorded sales growth of 8.0% I-f-I, with its margin rising by 80bp to 18.7%. Thermador (central heating, solar and domestic hot water, 12% of H1 revenue, 16% of uEBIT) posted a significant increase in its margin of 260bp to 16.5%, driven by organic sales growth of 3.8% and a significant improvement in productivity. Finally, Jetly (pumps; lifting stations, water drainage in particular, accounting for 11% of revenue and 21% of uEBIT) recorded a more modest increase in its margin, reaching 24%.

The group has shown a stark improvement in WCR, which now accounts for 38% of rolling 12-month revenue, compared with 44% a year earlier. Free cash flow has benefited as a result, rising by €41m to €104.2m. Despite the recent acquisitions of Quilinox and C2AI, Thermador has a solid balance sheet and net cash of €65m. Even taking into account the €11.6m in CAPEX expected for 2026E (€4.0m committed in H1 2026), the group is expected to remain debt-free. The FCF yield is 4.3% at the latest share price, and the group is expected to continue its strategy of increasing the dividend.

**Conclusion & Action:** A solid set of results. We are revising our TP to €91, up from €85. Organic growth is expected to remain positive in H2 and we are reflecting the re-rating of the stock, which we believe is justified (NTM P/E of 14.0x, vs 12.0x six months ago). We anticipate a continued sequential improvement in results in H2 despite a more cautious tone from management.